



UTM
UNIVERSITI TEKNOLOGI MALAYSIA

**SEKOLAH PENGAJIAN SISWAZAH
SCHOOL OF GRADUATE STUDIES**
**BORANG LAPORAN PEMERIKSAAN DISERTASI
DOKTOR PENTADBIRAN PERNIAGAAN**
**EXAMINER'S REPORT FORM ON DISSERTATION OF
DOCTOR OF BUSINESS ADMINISTRATION**

SPS/18/2018/Pind.4/2025

Tarikh Kuat Kuasa :
10.06.2025

Nama Calon <i>Name of Candidate</i>		No. Matrik <i>Matric No.</i>	
Nama Program <i>Programme Name</i>		Fakulti <i>Faculty</i>	
*Tarikh Daftar <i>Registration Date</i>		Kod NEC & Deskripsi <i>NEC Code & Description</i>	
*Tempoh Pengajian <i>Duration of Study</i>		Nama Pemeriksa & Institusi <i>Name of Examiner & Institution</i>	
Tajuk Disertasi <i>Title of Dissertation</i>			

Nota / Note: *Tarikh Daftar / Registration Date - Tarikh pelajar berstatus aktif (A) untuk kali pertama./ The date on which the student first obtained Active (A) status.

*Tempoh Pengajian / Duration of Study – Tarikh pelajar daftar sehingga Tarikh Hantar Disertasi / The date of student registration until date of dissertation submission.

SILA TANDATANGAN DI DALAM RUANG YANG DISEDIAKAN UNTUK PERAKUAN
(Please sign in the space provided for the recommendation)

**TANDATANGAN
SIGNATURE**

1. Perakuan (Recommendation)

Setelah memeriksa disertasi saya perakuan bahawa (After examining the dissertation, I recommend that)

- a) Calon dianugerahkan ijazah Doktor Pentadbiran Perniagaan (The candidate be awarded the degree of Doctor of Business Administration);
atau (or)
- b1) Calon dianugerahkan ijazah Doktor Pentadbiran Perniagaan setelah membuat pembetulan kecil kepada disertasi seperti yang disenaraikan dalam laporan ini dan disahkan telah berbuat demikian oleh Penyelia (The candidate be awarded the degree of Doctor of Business Administration subject to minor corrections as listed elsewhere in this report being made in the dissertation to the satisfaction of the Supervisor);
atau (or)
- b2) Calon dianugerahkan ijazah Doktor Pentadbiran Perniagaan setelah membuat pindaan dan pembetulan kepada disertasi seperti yang disenaraikan dalam laporan ini dan disahkan telah berbuat demikian oleh Pemeriksa Dalam/Luar (The candidate be awarded the degree of Doctor of Business Administration subject to the amendments and corrections as listed elsewhere in this report being made in the dissertation to the satisfaction of the Internal/External Examiner(s));
atau (or)
- c) Calon tidak dianugerahkan ijazah Doktor Pentadbiran Perniagaan tetapi dibenarkan menghantar semula disertasi untuk pemeriksaan setelah menjalani kajian dan penyelidikan lanjutan. (The candidate not be awarded the degree of Doctor of Business Administration but be permitted to resubmit the dissertation for further examination in a revised form after a further period of study and research);
atau (or)
- d) Pencapaian calon tidak memuaskan untuk ijazah Doktor Pentadbiran Perniagaan. Calon perlu mendaftar semula sebagai pelajar Sarjana Penyelidikan dan membuat pembetulan kepada disertasi seperti yang disenaraikan dalam laporan ini dan disahkan telah berbuat demikian oleh Pemeriksa Dalam/Luar. (The candidate not be awarded the degree of Doctor of Business Administration. The candidate will need to re-register as a Master of Research student and make corrections to the dissertation as listed elsewhere in this report being made in the thesis to the satisfaction of the Internal/ External Examiner(s));
atau (or)
- e) Calon tidak dianugerahkan ijazah Doktor Pentadbiran Perniagaan. (The candidate not be awarded the degree of Doctor of Business Administration);
atau (or)

Tandatangan (Signature): Tarikh (Date):

2. Pendapat (*Opinion*)

TANDATANGAN
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Saya berpendapat (*In my opinion*),

* (Dibenarkan pilih lebih daripada satu kriteria dibawah/ You may choose more than one criterion).

- a) Disertasi ini mengandungi banyak sumbangan asli kepada
(*The dissertation has substantial original contributions to*)
i) industri/organisasi (*industry/organisation*)
ii) inovasi (*innovation*)
iii) pembangunan ilmu (*knowledge development*)
- b) Keaslian disertasi dibuktikan dengan penemuan fakta-fakta baharu
(*The dissertation affords evidence of originality by the discovery of new facts*);
- c) Keaslian disertasi dibuktikan dengan kebolehan memberi kritikan yang bernes dan jelas
(*The dissertation affords evidence of originality by the ability to give thoughtful and clear criticism*);
- d) *Disertasi ini memuaskan dari segi penyampaian*
(*The dissertation is satisfactory in regards to literary presentation*);
- e) Sebahagian besar dapatan kajian dalam disertasi sesuai untuk diterbitkan
(*A significant amount of findings in the dissertation are worthy of publication*);

3. Merit (*Merit*)

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*Calon layak dianugerahkan 'merit' sekiranya keputusan pemeriksaan disertasi pada Bahagian 1 adalah "a" atau "b1"

(*The candidate is qualified to be awarded with 'merit' provided that the result of dissertation examination in Part 1 is "a" or "b1"*).

Dalam membuat perakuan di atas, saya sahkan calon cemerlang untuk ijazah ini dan layak dianugerahkan ijazah dengan **merit**.
(*In making the above recommendation, I consider that the candidate is outstanding for this degree and qualified to be awarded the degree with **merit***)

4. Sila berikan ulasan dan penilaian terhadap perkara berikut sebagai asas perakuan

Please provide your comments and assessment on the following items as the grounds for recommendation.

*Sila bulatkan mengikut skala pengukuran seperti berikut pada ruangan yang berkenaan
*Please circle the appropriate option based on the following rating scale in the designated space:

1	2	3	4	5
Sangat Lemah <i>Very Weak</i>	Lemah <i>Weak</i>	Memuaskan <i>Satisfactory</i>	Baik <i>Good</i>	Cemerlang <i>Excellent</i>

4.1 Tajuk Disertasi (*Title of Dissertation*)

Sila ulas berkaitan kesesuaian tajuk dengan cadangan penyelidikan dan bidang NEC program/ Please comments on the relevance of the title with the research proposal and NEC program field

Tandatangan (*Signature*): Tarikh (*Date*):

4.2 Abstrak (Abstract)

PLO5 (CS): Candidate demonstrates a good and concise abstract writing.

*Skala pengukuran/Scale of assessment: 1 2 3 4 5

4.3 Pengenalan, Permasalahan Penyelidikan, Objektif, Skop, dll. (*Introduction, Research Problem, Objective, Scope, etc.*)

PLO1 (AKW): Candidate demonstrates critical understanding on Research Problem.

*Skala pengukuran/Scale of assessment: 1 2 3 4 5

4.4 Kajian Literatur (*Literature Review*)

PLO1 (AKW): The literature review is very comprehensive and describes relevant material.

*Skala pengukuran/Scale of assessment: 1 2 3 4 5

PLO2 (CG) - The literature review is critically connected with the purpose of the study.

*Skala pengukuran/Scale of assessment: 1 2 3 4 5

Tandatangan (Signature): Tarikh (Date):

4.5 Metodologi/Bahan/Reka Bentuk dan Kaedah (*Methodology/Material/Design and Methods*)

PLO3 (PS): Candidate demonstrates a good mastery of practical skills and scientific skills through methodology/material/design and methods to solve complex research problems.

*Skala pengukuran/*Scale of assessment*: 1 2 3 4 5

4.6 Analisis dan Penyampaian Data/Keputusan (*Analysis and Presentation of Data/Findings*)

PLO5 (CS): *Communicate effectively the knowledge, skills, ideas, and research findings using appropriate methods to peers, scholarly communities, and societies through various medium.*

*Skala pengukuran/*Scale of assessment*: 1 2 3 4 5

PLO6 (DS): *Use a broad range of information, media, and technology applications to support study or work.*

*Skala pengukuran/*Scale of assessment*: 1 2 3 4 5

4.7 Perbincangan dan Interpretasi Keputusan Kajian (*Discussion and Interpretation of Research Results/Findings*)

PLO2 (CG): *Critically discuss and synthesis the Research Results/Findings.*

*Skala pengukuran/*Scale of assessment*: 1 2 3 4 5

PLO7 (NS): *Interpret and Undertake critical evaluation of numerical and graphical data.*

*Skala pengukuran/*Scale of assessment*: 1 2 3 4 5

Tandatangan (*Signature*): Tarikh (*Date*):

4.8 Kesimpulan dan Kepentingan Sumbangan kepada (*Conclusion and Significance of Contribution to*)

(i) industri/organisasi (*industry/organisation*)

(ii) inovasi (*innovation*)

(iii) pembangunan ilmu (*knowledge development*)

PLO2 (CG): *Contribution towards advance knowledge (Scholarship of Knowledge).*

*Skala pengukuran/Scale of assessment: 1 2 3 4 5

4.9 Gaya Penulisan (*Writing Style*)

PLO5 (CS): *Communicate effectively through writing the knowledge, skills, ideas, and research findings to peers, scholarly communities, and societies.*

*Skala pengukuran/Scale of assessment: 1 2 3 4 5

4.10 Kekuatan Disertasi (*Strength of the Dissertation*)

Tandatangan (*Signature*): Tarikh (*Date*):

4.11 Kelemahan Disertasi (*Weakness of the Dissertation*)

4.12 Kepentingan Kajian (*Significance of the Study*)

4.13 Perakuan Penganugerahan (*Recommendation for the Award*)

4.14 Lain-lain ulasan (*Other comments*)

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Tandatangan & Nama Pemeriksa / *Signature & Name of Examiner* :
Tarikh / *Date* :

Tandatangan (*Signature*): Tarikh (*Date*):