



**SEKOLAH PENGAJIAN SISWAZAH**  
**SCHOOL OF GRADUATE STUDIES**  
**BORANG LAPORAN PEMERIKSAAN SEMULA DISERTASI**  
**DOKTOR PENTADBIRAN PERNIAGAAN**  
**REEXAMINATION REPORT FORM ON DISSERTATION OF**  
**DOCTOR OF BUSINESS ADMINISTRATION**

SPS/38/2025

Tarikh Kuat Kuasa:  
10.6.2025

<b>Nama Calon</b> Candidate's Name	:	<b>No. Matrik</b> Matric No.	:
<b>Fakulti</b> Faculty	:	<b>Nama Program</b> Programme Name	:
<b>Kod NEC &amp; Deskripsi</b> NEC Code & Description	:	<b>Tarikh Daftar</b> Registration Date	:
<b>Nama Pemeriksa &amp; Institusi</b> Examiner & Institution Name	:	<b>Tempoh Pengajian</b> Study Duration	:
<b>Tajuk Disertasi</b> Dissertation Title	:		
<b>Tarikh Peperiksaan Lisan</b> Oral Examination's Date	:	<b>Keputusan Peperiksaan Lisan</b> Oral Examination's Result	:

- Nota/Note:**
1. Tarikh daftar – Tarikh pelajar berstatus aktif (A) untuk kali pertama/ \*Registration Date – The date on which the student first obtained status active (A)
  2. Tempoh pengajian – Tarikh pelajar daftar sehingga tarikh hantar tesis/ \*Study duration – The registration date until thesis submission date
  3. Sila bulatkan keputusan peperiksaan lisan calon/ Please circle the candidate's oral examination result

**SILA TANDATANGAN DI DALAM RUANG YANG DISEDIAKAN UNTUK PERAKUAN**  
PLEASE SIGN IN THE SPACE PROVIDED FOR THE RECOMMENDATION

**Tandatangan**  
**SIGNATURE**

**1. PERAKUAN / RECOMMENDATION**

Setelah memeriksa disertasi, saya perakuan / After examining the dissertation, I recommend that

**LULUS/PASS**

- A) CALON TELAH MEMBUAT PEMBETULAN SEPERTIMANA YANG TERCATAT DALAM LAPORAN PENGERUSI PEPERIKSAAN LISAN DAN DIANUGERAHKAN IJAZAH DOKTOR PENTADBIRAN PERNIAGAAN  
*The candidate has done all the necessary amendments and corrections and be awarded the degree of Doctor of Business Administration*

ATAU / OR

- B1 CALON DIANUGERAHKAN IJAZAH DOKTOR PENTADBIRAN PERNIAGAAN SETELAH MEMBUAT PEMBETULAN KECIL  
) KEPADA DISERTASI SEPERTI YANG DISENARAIKAN DALAM LAPORANINI DAN DISAHKAN TELAH BERBUAT DEMIKIAN OLEH PENYELIA  
*The candidate be awarded the Doctor of Business Administration subject to minor corrections as listed elsewhere in this report being made in the dissertation to the satisfaction of the supervisor*

ATAU / OR

- B2 CALON DIANUGERAHKAN IJAZAH DOKTOR PENTADBIRAN PERNIAGAAN SETELAH MEMBUAT PINDAAN DAN PEMBETULAN KEPADA DISERTASI SEPERTI YANG DISENARAIKAN DALAM LAPORANINI DAN DISAHKAN TELAH BERBUAT DEMIKIAN OLEH PEMERIKSA DALAM/LUAR  
*The candidate be awarded the degree of Doctor of Business Administration subject to the amendments and corrections as listed elsewhere in this report being made in the dissertation to the satisfaction of the Internal/External Examiner(s)*

ATAU / OR

**IJAZAH LEBIH RENDAH/LOWER DEGREE**

- D) PENCAPAIAN CALON TIDAK MEMUASKAN UNTUK IJAZAH DOKTOR PENTADBIRAN PERNIAGAAN. CALON PERLU MENDAFTAR SEMULA SEBAKAI PELAJAR SARJANA PENYELIDIKAN DAN MEMBUAT PEMBETULAN KEPADA DISERTASI SEPERTI YANG DISENARAIKAN DALAM LAPORANINI DAN DISAHKAN TELAH BERBUAT DEMIKIAN OLEH PEMERIKSA DALAM/LUAR  
*The candidate not be awarded the degree of Doctor of Business Administration. The candidate needs to re-register as a Master of Research Student and make corrections to the dissertation as listed elsewhere in this report being made in the thesis to the satisfaction of the Internal/External Examiner(s)*

ATAU / OR

**GAGAL/FAIL**

- E) CALON GAGAL MEMBUAT PEMBETULAN YANG DITETAPKAN DALAM PEPERIKSAAN LISAN PERTAMA. OLEH ITU, CALON TIDAK DIANUGERAHKAN IJAZAH DOKTOR PENTADBIRAN PERNIAGAAN  
*The candidate did not make the necessary corrections as required in the first oral examination. Thus, the candidate not be awarded the degree of Doctor of Business Administration*

Tandatangan (Signature): ..... Tarikh (Date): .....

2. **Sila berikan ulasan dan penilaian terhadap perkara berikut sebagai asas perakuan**  
PLEASE PROVIDE YOUR COMMENTS AND ASSESSMENT ON THE FOLLOWING ITEMS AS THE GROUNDS FOR RECOMMENDATION

\*Sila **bulatkan** skala pengukuran seperti berikut:  
\*Please **circle** the scale of assessment as follows:

<b>1</b> Sangat Lemah <i>Very Weak</i>	<b>2</b> Lemah <i>Weak</i>	<b>3</b> Memuaskan <i>Satisfactory</i>	<b>4</b> Baik <i>Good</i>	<b>5</b> Cemerlang <i>Excellent</i>
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2.1 Tajuk Disertasi (*Dissertation Title*)

2.2 Abstrak (*Abstract*)

PLO5 (CS): Candidate demonstrates a good and concise abstract writing.

\*Skala pengukuran/Scale of assessment:      1      2      3      4      5

2.3 Pengenalan, Permasalahan Penyelidikan, Objektif, Skop, dll. (*Introduction, Research Problem, Objective, Scope, etc.*)

PLO1 (AKW): Candidate demonstrates critical understanding on Research Problem.

\*Skala pengukuran/Scale of assessment:      1      2      3      4      5

Tandatangan (*Signature*): ..... Tarikh (*Date*): .....

2.4 Kajian Literatur (*Literature Review*)

PLO1 (AKW): *The literature review is very comprehensive and describes relevant material.*

\*Skala pengukuran/Scale of assessment: 1 2 3 4 5

PLO2 (CG) - *The literature review is critically connected with the purpose of the study.*

\*Skala pengukuran/Scale of assessment: 1 2 3 4 5

2.5 Metodologi/Bahan/Reka Bentuk dan Kaedah (*Methodology/Material/Design and Methods*)

PLO3 (PS): *Candidate demonstrates a good mastery of practical skills and scientific skills through methodology/material/design and methods to solve complex research problems.*

\*Skala pengukuran/Scale of assessment: 1 2 3 4 5

2.6 Analisis dan Penyampaian Data/Keputusan (*Analysis and Presentation of Data/Findings*)

PLO5 (CS): *Communicate effectively the knowledge, skills, ideas, and research findings using appropriate methods to peers, scholarly communities, and societies through various medium.*

\*Skala pengukuran/Scale of assessment: 1 2 3 4 5

PLO6 (DS): *Use a broad range of information, media, and technology applications to support study or work.*

\*Skala pengukuran/Scale of assessment: 1 2 3 4 5

2.7 Perbincangan dan Interpretasi Keputusan Kajian (*Discussion and Interpretation of Research Results/Findings*)

PLO2 (CG): *Critically discuss and synthesis the Research Results/Findings.*

\*Skala pengukuran/Scale of assessment: 1 2 3 4 5

PLO7 (NS): *Interpret and Undertake critical evaluation of numerical and graphical data.*

\*Skala pengukuran/Scale of assessment: 1 2 3 4 5

2.8 Kesimpulan dan Kepentingan Sumbangan kepada (*Conclusion and Significance of Contribution to*)

(i) industri/organisasi (*industry/organisation*)

(ii) inovasi (*innovation*)

(iii) pembangunan ilmu (*knowledge development*)

PLO2 (CG): *Contribution towards advance knowledge (Scholarship of Knowledge).*

\*Skala pengukuran/Scale of assessment: 1 2 3 4 5

2.9 Gaya Penulisan (*Writing Style*)

PLO5 (CS): *Communicate effectively through writing the knowledge, skills, ideas, and research findings to peers, scholarly communities, and societies.*

\*Skala pengukuran/Scale of assessment: 1 2 3 4 5

Tandatangan (*Signature*): ..... Tarikh (*Date*): .....

2.10 Kekuatan Disertasi (*Strength of the Dissertation*)

2.11 Kelemahan Disertasi (*Weakness of the Dissertation*)

2.12 Kepentingan Kajian (*Significance of the Study*)

2.13 Perakuan Penganugerahan (*Recommendation for the Award*)

2.14 Lain-lain ulasan (*Other comments*)

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Tandatangan & Nama Pemeriksa/*Signature & Name of Examiner*  
Tarikh/*Date*: